

The Human Resources Strategy for Researchers (HRS4R) in the Bucharest University of Economic Studies



Action Plan - 2024

| Objectives (proposed in the initial application)  | <b>Indicator to be met</b> (presented as proposed when submitting application for HRS4R)                                     | Initially assumed deadline |
|---|--|----------------------------|
| The formulation of realistic criteria for awarding the<br>sabbatical year, taking into account the incidence of<br>funding through research contracts at the University<br>level. | - revision of the procedure for granting<br>the sabbatical year in accordance with<br>the applicable law, as the case may be | Q4 2020                    |

| Objectives   | Indicator to be met (presented as proposed<br>when submitting application for HRS4R, where<br>the case)  | Internal proposed deadline                       |
|--|--|--|
| (Proposed in the initial application)<br>Updating recruitment and selection<br>criteria in research projects   | Update of the Internal Operational<br>Procedure-12 of the Research and Innovation<br>Management Directorate - Recruitment and<br>selection of personnel  | Q4 2024  |
| (Proposed in the initial application)<br>Completing the Regulation on the<br>organization, operation and financing of<br>scientific research with articles on<br>monitoring the progress of research<br>projects and with provisions on the<br>continuous professional development of<br>researchers | - An updated regulation with articles on<br>monitoring the progress of research projects<br>and with provisions on the continuous<br>professional development of researchers   | Q4 2024 for entering the debate at the ASE level |
| (NEW)<br>Improving researcher-level data analysis<br>processes to adopt measures to increase<br>research impact  | - revision of the <u>research.ase.ro</u> platform with<br>the inclusion of a section in the research<br>platform, in order to be able to visualize and<br>more easily identify the performance at the<br>researcher level and to facilitate the selection<br>of the necessary data for various reports | Q4 2024  |
| (NEW)<br>Integrating aspects related to the New<br>European Charter for Researchers into<br>internal procedures and regulations  | - identifying the elements of difference in the<br>New Charter compared to what is already<br>implemented  | Q4 2024  |

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|--|--|--|--|---|
| 1. Strategy for Research,<br>Development and<br>Innovation - 2020 - 2030 | A strategy for research,<br>development and<br>innovation - 2020 -<br>2030                                       | Strategy approved<br>The strategy<br>published on the<br>website in<br>Romanian  | To be disseminated in<br>English.<br>To be published on the<br>site in English.<br>To be translated into<br>English and the Code<br>of Ethics. | Q2 2024   |

## 2 annual information sessions are proposed for all HRS4R events mentioned in this action plan (1 each per semester, during the Researcher's Day and ASE Days).

All actions that mentioned "dissemination" will be presented within these events managed by DMCI.

A report on the number of participants will be made for each event.

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|--|---|--|--|---|
| 2. Elaboration of a<br>Guide to best<br>practices in<br>research                 | A Guide to Good Practice in<br>Research   | A Best Practices Guide<br>created in Romanian and<br>English open to all users   | To be disseminated<br>through information<br>sessions and<br>newsletter with<br>HR4E logo  | Q2 2024   |
| 3. Actions on<br>information<br>security, data<br>protection and<br>free access. | Revision of specific internal<br>procedures with specific<br>provisions on information<br>security and research data<br>protection, as well as Open<br>Access publishing rules and<br>facilities. | The shift to online activities<br>caused by the lockdown<br>period and pandemic has<br>led to the need to redesign<br>information security and<br>data protection procedures.<br>All procedures governing<br>these matters have been<br>reviewed in 2020 – 2021. | To be disseminated<br>through information<br>sessions and<br>newsletter with<br>HR4E logo.<br>Emphasis should<br>be placed on <i>Open</i><br><i>Access in research</i> . | Q2 2024   |

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|--|--|--|---|--|
| 4. Organizing actions<br>to promote research<br>results to the general<br>public on<br>Researcher's Day. | -2 actions to<br>promote research<br>results to the general<br>public on<br>Researcher's Day or<br>other events.         | 4 online actions /<br>seminars for the<br>promotion of<br>research results<br>during the 2020<br>European<br>Researchers' Night,<br>3 online actions /<br>online seminars for<br>the promotion of<br>research results<br>during the 2021<br>European<br>Researchers' Night,<br>2 offline actions<br>(workshops) for the<br>promotion of<br>research results<br>during the European<br>Researchers' Night<br>in 2021. | To disseminate<br>information about<br>NCE through<br>information<br>sessions and<br>newsletter with<br>HR4E logo | Q2 2024  |

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|--|--|--|---|--|
| 5. Increasing the<br>visibility of the<br>websites of the<br>research centers and<br>the Research and<br>Innovation<br>Management Division | -2 promotional actions   | Modernization of the site<br>cercetare.ase.ro and the<br>creation of an English version<br>Promotion of the website<br>through the Newsletter<br>Promotion of the website and<br>platform at the Universitaria<br>Consortium | To be disseminated<br>through information<br>sessions and<br>newsletter with<br>HR4E logo | Q2 2024  |

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|--|---|--|--|--|
| 6. Updating the<br>recruitment and internal<br>assessment criteria to<br>incorporate aspects<br>related to: mobility,<br>atypical career path,<br>doctorate outside the<br>University, career<br>development | - revising the alignment<br>of human resources<br>policies and recruitment<br>criteria with the<br>regulations in force.<br>*According to HR4E, it<br>must be taken into<br>account facilitating<br>mobility, allowing<br>atypical career paths (for<br>example, allowing the<br>return to the career after<br>maternity leave/<br>sabbatical year/<br>temporary departure in<br>the industry.) | During 2020 and 2021, strategies,<br>policies and procedures were aligned<br>to HRS4R principles and adjusted to<br>the new contexts of the post-<br>pandemic world. | Annual report on the<br>status of procedures<br>from the perspective<br>of HR4E<br>(Are there changes?<br>NO. YES. Which?) | Q2 2024  |
| 7. Increasing the number<br>of post-doctoral<br>researchers  | - Information sessions<br>on postdoctoral schools<br>and funding<br>opportunities   | Information sessions in POCU/<br>380/6/13/125245 and POCU/<br>380/6/13/125015<br>Public information about admission to<br>Postdoctoral Schools.                      | Information sessions<br>and newsletter with<br>HR4E logo   | Q2 2024  |

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|---|---|---|---|---|
| 8. Ensuring continuity and<br>simplifying the process of<br>endowment of the library<br>(semesterly/annually)                 | -Extending the option of<br>mobile access (from<br>home) to 70% of the<br>databases accessible on<br>campus in the next 2<br>years;<br>-Increasing the number of<br>publications directly<br>accessible online by 10%<br>in the next 2 years.                       | More than 90% of<br>electronic resources<br>(not just databases)<br>are available online in<br>2022.<br>(proposed indicators<br>are met)  | Continued remote<br>access to research<br>resources.  | Q2 2024   |
| 9. Increasing the number and accessibility (flexible schedule) of academic career counseling and research management programs | <ul> <li>15% increase in the<br/>number of employees<br/>(researchers) benefiting<br/>from continuing<br/>professional training<br/>programs</li> <li>2 continuous<br/>professional training and<br/>counseling programs for<br/>employees (researchers)</li> </ul> | <ul> <li>2 programs:</li> <li>1. EDURES</li> <li>2. Annual program<br/>dedicated to the<br/>training of researchers</li> <li>DMCI</li> <li>tutorials and<br/>webinars ASE Library,<br/>CCOC</li> <li>Seminars Doctoral<br/>schools</li> <li>24% increase in<br/>participants at all<br/>events in the last<br/>three years</li> </ul> | To be disseminated<br>through information<br>sessions and newsletter<br>with HR4E logo<br>To realize counseling<br>programs for PhD<br>students and<br>researchers. | Q2 2024   |

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|---|--|---|--|--|
| 10. Improving communication regarding the continuing professional training and counseling programs that BUES offers to employees. | <ul> <li>-3 annual information<br/>sessions</li> <li>- 10% increase in the<br/>number of participants in<br/>the information sessions</li> </ul> | ASE Library information<br>sessions – increase by<br>21% participants<br>(online)<br>DMCI Newsletter, ASE<br>Library<br>Promotion of the offer –<br>EDURES and<br>postdoctoral programs | To be disseminated<br>through information<br>sessions and newsletter<br>with HR4E logo | Q2 2024  |

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|--|--|--|--|--|
| 11. Ensuring alternative<br>ways of access for<br>researchers with disabilities<br>to research areas   | -2 verified access<br>paths<br>-2 access roads /<br>adapted routes   | Online access to<br>resources (in the context<br>of WFH – pandemic)<br>Offline and on-site,<br>checked and adapted 2<br>routes (in the Research<br>Center building -<br>located in Piața Romană<br>- Al Macedonski<br>Entrance).                         | To continue the development<br>of alternative paths and<br>accessibility for people with<br>disabilities.<br>Continued remote access to<br>research resources. | Q2 2024  |
| 12. Hiring a minimum of 10<br>researchers at the<br>beginning of their career (in<br>the next 3 years) and<br>reducing the number of<br>hours at assistant level<br>(according to Law no.<br>288/2004 on the<br>organization of university<br>studies) | <ul> <li>-at least 10 teachers<br/>will advance in their<br/>career in the next three<br/>years</li> <li>- reducing the number<br/>of hours at assistant<br/>level by 5% in the next<br/>2 years.</li> </ul> | At least 15 researchers<br>advanced their careers<br>in the period 2019-2022.<br>* Reference reduction<br>in assistant hours: it<br>was explained in the<br>HR4E interim report as<br>being related to<br>legislative<br>regulations /<br>Education Law. | This is not the case.  | Q2 2024 only for<br>the career<br>advancement of<br>at least 5<br>researchers. |

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|---|---|---|---|--|
| 13. Updating the<br>procedure for resolving<br>individual requests or<br>complaints of employees<br>with provisions regarding<br>the negotiation and<br>mediation of conflicts. | - An updated procedure  | The PO-BRP01 Grievance<br>Procedure was reviewed and<br>approved on 23 February 2022,<br>covering matters related to<br>negotiation, conciliation/<br>mediation and disputes. | Annual report on<br>the status of<br>procedures for<br>resolving<br>individual<br>requests or<br>complaints of<br>employees from<br>the perspective of<br>HR4E. | Q2 2024  |
| 14. Intensification of the<br>presence of ASE<br>researchers at the Night of<br>European Researchers.   | - 10% increase in the number<br>of researchers involved in ASE<br>actions at the Night of<br>European Researchers | The number of researchers<br>involved has increased by 50%<br>in the last 2 years (online).   | To disseminate<br>information about<br>NCE through<br>information<br>sessions and<br>newsletter with<br>HR4E logo.  | Q2 2024  |
| 15. Improving the visibility<br>of the recruitment<br>process, including the<br>introduction of the jobs<br>section on the university<br>website.                               | A jobs section on the main page of the ASE website  | Places open for competition published on the DRU website, on https://jobs.research.gov.ro/ and on EURAXESS.   | Dissemination of<br>jobs also in<br>English on the<br>ASE website.  | Q2 2024  |

## 12 Details on HRS4R in ASE



## www.ase.ro



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## HR EXCELLENCE IN RESEARCH

